

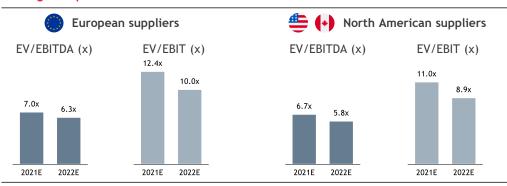
Executive summary — Automotive Suppliers Q2-2021

M&A sentiment - the "big picture"



Trading multiples* - selection

(median-based)



5.9x LTM Jun-20

Selected M&A highlights

5th July - Volkswagen divests Bugatti

Rimac Automobili, the Croatia-based manufacturer of electric supercars, has agreed to acquire a 55% stake in the French manufacturer of super sports cars Bugatti from Volkswagen. Volkswagen will initially transfer the Bugatti stake to its subsidiary Porsche which will further transfer it to Rimac as part of the joint venture between Rimac and Porsche. Porsche owns a 24% stake in Rimac

> 9th June - Northvolt funding round

Northvolt, the Sweden-based battery developer and manufacturer, specializing in lithium-ion technology for electric vehicles, has raised EUR 2.3bn in the latest funding round co-led by Swedish pension funds and OMERS Capital Markets alongside existing investors Goldman Sachs Asset Management and Volkswagen

▶ 6th June - Design LED acquired by Faurecia

Faurecia, global leader in the automotive technology industry, has agreed to acquire the UK-based flexible LED & HMI provider Design LED Products for an undisclosed amount

▶ 13th April - ABC Technologies acquired by Apollo

Apollo Global Management has agreed to acquire a 52.74% stake in ABC Technologies Holdings, the Canada-based manufacturer and supplier of automotive systems and components, from Cerberus Capital Management for a value of EUR 370m



M&A transactions Q2-2021 (selection)

Global

Date	Buyer	Target	Target activity	TX-Vol. (EURm)
Jun 2021	DORMAN.	payton	Undercarriage parts for trucks & trailers	283
Jun 2021	·faurecia inspiring mobility	design LED	Flexible LED lighting & HMI	na
Jun 2021	Swedish pension funds (Funding round)	northvolt	Lithium-ion battery cells & systems	2,257
Jun 2021	KENSINGTON (SPAC)	wallbox	Electric vehicle charging systems	1,149
May 2021	CENIROMOTION (One Rock Capital asset)	CARLISLE	Braking systems for industrial vehicles	306
May 2021	HENNESSY BlackRock. DEShaw&Co (SPAC)	⊺	Autonomous driving technology	2,238
May 2021	schouw+cº	505 Automotive	Re-manufactured automotive parts	27
Apr 2021	Obrembo	J. JUAN BRING SYSTEMS	Brake systems & control cables	73
Apr 2021	Parening Business Worldwide	学量亿能 (Yineng Group)	Electrical power systems	na
Apr 2021	APOLLO	ABC TECHNOLOGIES	Automotive systems & components	370



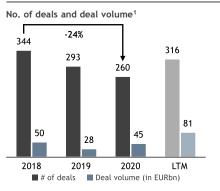
Date	Buyer	Target	Target activity	TX-Vol. (EURm)
Jun 2021	(Ardian asset)	Veritas	Sealing & connector systems	na
Jun 2021	PASUBIO	HEWA	Leather for car seats & interiors	na
Jun 2021	berylls	Heinrich Huhn	Metal components	na
May 2021	Vollmann Group	WESTFALIA Metal Components	Lightweight chassis, body and seat components	na
May 2021	MUTARES	** MAGNA (3 German exteriors plants)	Plastic exterior parts manufacturing facilities	na
Apr 2021	HANOMAG Lohnhärterei Gruppe	FINOBA AUTOMOTIVE We treat parts	Lightweight aluminium components	na
Apr 2021	Gienanth	TROMPETIER GUSSI ^L	Modular cast iron products	na

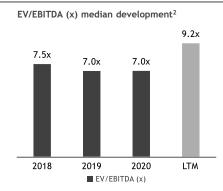


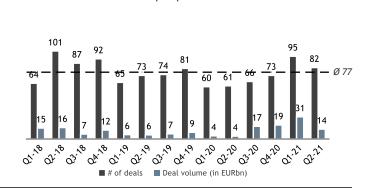
Automotive Suppliers — M&A activity over time

With 82 deals in Q2-2021, global automotive deal flow continues to recover from lower transaction activity in 2020

Global M&A activity (based on announced deals)



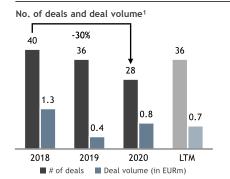


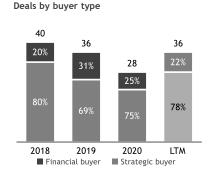


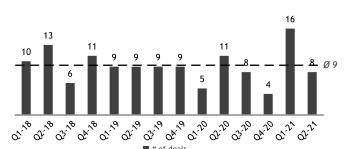
No. of deals and total volume per quarter

No. of deals per quarter

German M&A activity (based on announced deals, German targets)







Sources: BDO analysis, Mergermarket as of 30th June 2021

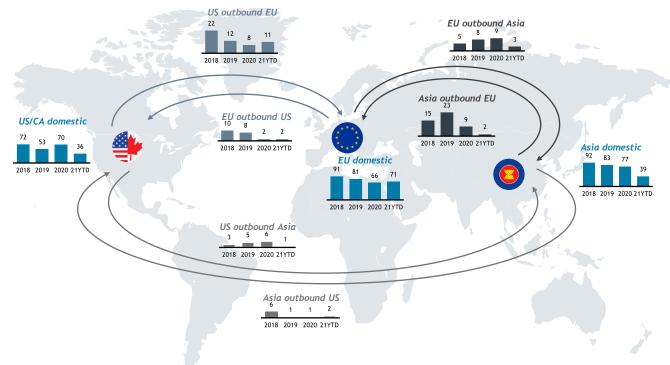
Note: 1) Deal volume data available only for a limited number of precedent transactions

2) Multiples based on data of the latest year-end before deal announcement date



Global Automotive M&A transaction deal flow

H1-2021 experienced strong domestic deal flow in all key regions. US outbound EU deal flow recovers while cross-border deal flow in general remains muted



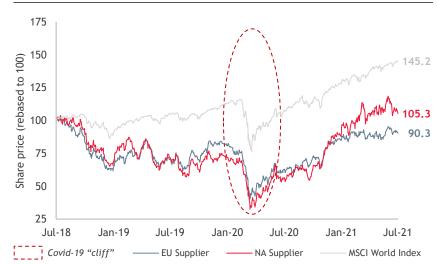


Recent sector share price performance

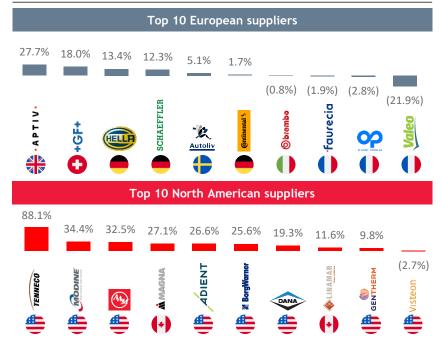
The impact of the industry transformation towards EVs made the automotive supplier sector a long-term underperformer compared to the broad MSCI World Index. However, the recent capital markets' sector rotation into cyclical shares led to a strong share price re-rating of automotive suppliers

Peer group share price performance over time

Change (%)	EU Supplier	NA Supplier	MSCI World
3-year	(9.7%)	5.3%	45.2%
1-Year	43.5%	86.0%	34.4%



YTD share price development



Implied multiples

European Suppliers

Companies	Market cap (EURm)	EV (EURm)	2021E	EV / Sales 2022E	2023E	2021	EV / EBITE 2022E	0A 2023E		2021E	EV / EBIT 2022E	2023E	2021E	P / E 2022E	2023E	EV / (2021E	EBITDA-0 2022E	Capex) 2023E
Europe																		
Aptiv	36,044	37,964	2.9x	2.5x	2.3x	18.4x	15.5x	13.8x	\Box	26.9x	21.2x	18.7x	nm	29.4x	24.8x	26.5x	22.4x	19.5x
Continental	23,977	32,770	0.8x	0.7x	0.7x	6.5x	5.2x	4.5x		12.4x	9.2x	7.6x	15.2x	10.0x	8.2x	14.7x	10.1x	8.1x
Autoliv	7,078	8,318	1.1x	1.0x	0.9x	7.5x	6.3x	5.8x		10.7x	8.6x	7.7x	14.1x	11.0x	9.7x	11.7x	9.5x	8.5x
HELLA	6,502	6,494	1.0x	0.9x	0.8x	7.7x	6.7x	na		13.1x	11.3x	10.0x	18.8x	16.2x	na	22.5x	17.6x	na
Valeo	5,997	11,089	0.6x	0.5x	0.5x	4.6x	3.9x	3.7x		14.1x	9.6x	8.3x	17.2x	9.2x	6.9x	16.0x	12.2x	10.9x
Faurecia	5,502	9,439	0.6x	0.5x	0.5x	4.1x	3.5x	3.2x		8.5x	6.4x	5.8x	10.4x	7.0x	6.0x	8.0x	6.3x	5.8x
Georg Fischer	5,081	5,269	1.6x	1.5x	1.4x	14.4x	12.1x	11.0x		21.7x	17.0x	15.0x	27.0x	20.8x	18.1x	25.7x	18.9x	16.4x
Schaeffler	4,952	9,852	0.7x	0.7x	0.6x	4.6x	4.3x	4.1x		8.3x	7.4x	6.9x	7.0x	5.9x	5.3x	7.6x	7.5x	7.1x
Plastic Omnium	3,938	4,947	0.6x	0.6x	0.5x	5.3x	4.8x	4.5x		10.0x	8.5x	7.9x	12.9x	10.8x	9.5x	10.6x	9.5x	8.9x
Brembo	3,446	3,943	1.5x	1.4x	1.4x	8.0x	7.3x	7.0x		13.7x	12.2x	11.6x	16.6x	14.6x	13.9x	14.3x	12.9x	12.7x
CIE	3,115	4,709	1.4x	1.3x	1.2x	8.0x	7.0x	6.5x		11.1x	9.7x	8.9x	11.3x	9.6x	8.7x	11.7x	10.1x	9.2x
Gestamp	2,514	5,463	0.6x	0.6x	0.5x	5.2x	4.5x	4.2x		12.3x	9.3x	8.4x	14.6x	9.1x	7.8x	13.2x	10.0x	9.1x
Stabilus	1,677	1,907	2.0x	1.8x	1.7x	9.7x	9.0x	8.4x		14.2x	12.8x	11.3x	18.1x	16.1x	14.1x	13.2x	12.2x	11.2x
ElringKlinger	940	1,595	1.0x	0.9x	0.9x	6.9x	6.7x	5.9x		14.7x	13.8x	12.2x	16.0x	16.4x	12.1x	10.7x	12.2x	10.3x
JOST	745	1,051	1.1x	1.1x	1.0x	8.7x	7.8x	7.4x		11.8x	10.3x	9.7x	12.1x	11.0x	10.6x	10.7x	9.5x	9.1x
Autoneum	681	1,326	0.7x	0.7x	0.7x	7.1x	6.2x	5.7x		16.5x	12.5x	11.2x	21.0x	13.5x	11.5x	10.6x	9.6x	8.8x
LEONI	492	2,124	0.4x	0.4x	0.4x	10.0x	6.8x	5.5x		nm	22.4x	13.6x	nm	14.6x	6.8x	nm	21.6x	12.2x
Grammer	380	922	0.5x	0.5x	0.4x	6.1x	5.1x	5.0x		15.4x	10.5x	8.7x	13.4x	7.7x	6.9x	14.0x	8.8x	8.8x
Polytec	252	374	0.6x	0.6x	0.6x	5.7x	4.8x	4.4x		11.0x	8.7x	7.6x	10.9x	8.5x	7.3x	14.4x	9.7x	8.1x
Sogefi	158	512	0.4x	0.4x	0.3x	2.8x	2.7x	2.5x		9.3x	7.4x	6.4x	8.3x	5.1x	3.8x	6.7x	7.4x	6.3x
		Median	0.8x	0.7x	0.7x	7.0x	6.3x	5.5x	Г	12.4x	10.0x	8.8x	14.3x	10.9x	8.7x	13.2x	10.0x	9.1x

9.9x

11.4x

13.4x

12.3x

14.7x

10.1x

Source: CapitalIQ

1.0x

Average

0.9x

0.9x

7.6x

6.5x

6.0x



11.9x

13.8x

10.1x

Note: Financials calendarised to 31th December, Market data as of 6th July 2021. "na" = not available "nm" refers to implied multiples in excess of 10x (EV/Sales), 20x (EV/EBITDA), 30x (EV/EBIT) or 40x (P/E)

Sales growth rates & operating margins

European Suppliers

		ales growth			EBITDA margin				BIT margi				ncome ma						
Companies	2021E	2022E	2023E	2021E	2022E	2023E		2021E	2022E	2023E	_	2021E	2022E	2023E		Sales	EBITDA	EBIT	N.I.
Europe																			
Aptiv	20.3%	13.6%	8.4%	15.5%	16.2%	16.8%		10.6%	11.9%	12.4%		6.7%	8.1%	8.9%		11.0%	15.3%	19.9%	27.4%
Continental	11.0%	7.8%	5.4%	12.0%	13.9%	15.3%		6.3%	7.9%	9.1%		3.8%	5.3%	6.1%		6.6%	20.2%	27.9%	35.8%
Autoliv	22.2%	12.0%	6.0%	14.5%	15.2%	15.7%		10.1%	11.2%	11.8%		6.5%	7.4%	8.0%		9.0%	13.4%	17.3%	20.4%
HELLA	8.2%	7.7%	6.9%	12.7%	13.5%	na		7.4%	8.1%	8.5%		5.2%	5.6%	na		7.3%	na	14.5%	na
Valeo	12.1%	9.8%	6.2%	13.1%	14.0%	14.1%		4.3%	5.7%	6.2%		1.9%	3.2%	4.0%		8.0%	11.9%	30.3%	57.8%
Faurecia	13.3%	12.7%	8.7%	13.9%	14.6%	14.5%		6.7%	7.9%	8.0%		3.2%	4.2%	4.5%		10.7%	13.1%	21.2%	31.8%
Georg Fischer	9.8%	7.7%	5.3%	11.3%	12.6%	13.2%		7.6%	8.9%	9.6%		5.8%	7.1%	7.7%		6.5%	14.8%	20.2%	22.0%
Schaeffler	11.1%	7.1%	4.2%	15.1%	15.1%	15.3%		8.5%	8.9%	9.1%		5.0%	5.6%	6.0%		5.6%	6.3%	9.3%	15.1%
Plastic Omnium	14.8%	9.6%	5.6%	11.6%	11.6%	11.7%		6.1%	6.5%	6.7%		3.8%	4.1%	4.4%		7.6%	8.2%	12.6%	16.3%
Brembo	15.1%	8.3%	4.6%	19.2%	19.4%	19.4%		11.2%	11.6%	11.7%		8.1%	8.4%	8.5%		6.4%	6.8%	9.0%	9.5%
CIE	15.7%	9.4%	5.4%	17.7%	18.3%	18.7%		12.7%	13.4%	13.8%		8.3%	8.9%	9.3%		7.3%	10.4%	11.7%	13.6%
Gestamp	13.8%	9.8%	5.9%	12.2%	12.8%	13.0%		5.2%	6.3%	6.6%		2.0%	2.9%	3.2%		7.8%	11.4%	21.1%	36.6%
Stabilus	12.6%	7.5%	8.2%	20.5%	20.6%	20.3%		14.0%	14.5%	15.1%		9.6%	10.1%	10.6%		7.8%	7.3%	12.1%	13.2%
ElringKlinger	9.5%	7.2%	7.2%	14.3%	13.7%	14.5%		6.7%	6.7%	7.0%		3.6%	3.3%	4.2%		7.2%	7.9%	9.7%	14.8%
JOST	15.9%	7.2%	6.0%	13.2%	13.6%	13.5%		9.7%	10.4%	10.4%		6.7%	6.9%	6.7%		6.6%	8.0%	10.4%	7.2%
Autoneum	12.2%	6.7%	3.6%	10.5%	11.2%	11.7%		4.5%	5.5%	6.0%		1.8%	2.7%	3.0%		5.1%	11.1%	21.5%	35.1%
LEONI	16.1%	5.6%	5.4%	4.4%	6.2%	7.2%		(0.2%)	1.9%	2.9%		(0.0%)	0.7%	1.4%		5.5%	34.8%	na	na
Grammer	11.9%	5.8%	3.7%	7.9%	9.0%	8.7%		3.1%	4.3%	5.0%		1.5%	2.4%	2.6%		4.7%	10.1%	33.0%	39.2%
Polytec	10.3%	8.1%	5.5%	11.5%	12.5%	13.0%		5.9%	6.9%	7.5%		4.0%	4.8%	5.2%		6.8%	13.8%	20.8%	22.1%
Sogefi	14.8%	4.9%	2.8%	13.1%	13.3%	13.9%		4.0%	4.8%	5.3%		1.4%	2.1%	2.8%		3.8%	7.0%	20.1%	48.1%
Median	12.9%	7.8%	5.6%	13,1%	13.7%	14.1%	1	6,7%	7.9%	8.3%	Г	3.9%	5.0%	5.2%	[7.0%	11,1%	19.9%	22.1%
Average	13.5%	8.4%	5.7%	13.1%	13.7%	14.1%		7.2%	8.2%	8.6%		4.4%	5.2%	5.6%		7.1%	12.2%	18.0%	25.9%
Average	13.3/0	0.4/0	3.7/0	13.2%	13.7%	14.4/0		1.4/0	0.2/0	0.0/0	L	4.4/0	J.Z/0	3.0%		7 . 1 /0	12.2/0	10.0/0	ZJ.7/0

Source: CapitalIQ



Implied multiples

North American Suppliers

	Market cap	EV		EV / Sales	;	EV / EBITDA EV / EBIT						P/E		EV / (EBITDA-Capex)			
Companies	(EURm)	(EURm)	2021E	2022E	2023E	2021E	2022E	2023E	2021E	2022E	2023E	2021E	2022E	2023E	2021E	2022E	2023E
North America																	
Magna	23,133	26,177	0.8x	0.7x	0.7x	6.9x	6.1x	5.6x	10.2x	8.7x	8.1x	12.0x	10.3x	9.5x	10.6x	9.3x	8.2x
BorgWarner	9,699	12,293	1.0x	0.9x	0.8x	6.2x	5.5x	5.3x	9.2x	7.8x	7.4x	11.8x	9.6x	9.0x	9.1x	8.0x	7.9x
Adient	3,401	6,409	0.5x	0.5x	0.4x	6.8x	6.0x	5.6x	9.7x	8.4x	na	10.4x	7.7x	7.0x	10.0x	8.8x	8.3x
Linamar	3,331	3,540	0.7x	0.7x	na	4.4x	4.3x	3.8x	7.4x	6.9x	5.9x	9.9x	9.1x	na	7.1x	7.6x	na
Visteon	2,826	3,218	1.3x	1.1x	1.0x	15.0x	10.5x	8.5x	29.0x	16.0x	12.1x	nm	20.6x	15.8x	26.5x	16.7x	13.3x
Dana	2,793	5,301	0.7x	0.7x	0.6x	6.6x	5.6x	5.2x	11.3x	8.7x	7.7x	9.5x	7.0x	6.3x	10.7x	8.7x	8.0x
Gentherm	1,952	1,890	2.1x	1.9x	na	11.6x	10.3x	na	14.0x	12.7x	na	18.4x	16.2x	na	15.4x	13.8x	na
Tenneco	1,388	6,515	0.4x	0.4x	0.4x	5.4x	5.0x	4.7x	9.6x	8.2x	7.7x	5.3x	4.1x	3.6x	8.1x	7.6x	7.3x
American Axle	1,037	4,139	0.9x	0.8x	0.9x	5.3x	4.9x	5.3x	12.2x	10.1x	11.0x	7.3x	5.2x	5.9x	7.3x	7.0x	7.7x
Modine	714	1,065	0.6x	0.6x	nm	7.4x	7.0x	nm	11.0x	9.5x	nm	nm	9.5x	nm	10.1x	9.8x	nm
Martinrea	688	1,363	0.5x	0.5x	0.4x	4.0x	3.6x	2.9x	7.8x	6.3x	5.0x	6.2x	4.9x	3.7x	11.9x	7.4x	na
Stoneridge	641	737	1.1x	1.0x	na	15.3x	11.4x	na	nm	21.5x	na	nm	28.9x	na	27.3x	na	na
Park-Ohio	315	783	0.6x	0.6x	0.6x	8.5x	7.2x	na	15.9x	11.7x	10.1x	13.5x	9.3x	na	11.8x	9.5x	na
Superior	178	747	0.6x	0.6x	na	4.9x	4.4x	na	11.9x	9.0x	na	na	nm	na	8.4x	7.4x	na

8.9x

10.4x

11.0x

12.2x

7.7x

8.3x

10.1x

10.4x

9.3x

11.0x

6.7x

7.6x

Source: CapitalIQ

0.7x

0.8x

0.7x

0.8x

0.6x

0.6x

6.7x

7.7x

5.8x

6.6x

5.3x

5.2x

Median

Average



8.7x

9.4x

8.0x

8.7x

10.4x

12.4x

Note: Financials calendarised to 31th December, Market data as of 6th July 2021. "na" = not available "nm" refers to implied multiples in excess of 10x (EV/Sales), 20x (EV/EBITDA), 30x (EV/EBIT) or 40x (P/E)

Sales growth rates & operating margins

North American Suppliers

	S	ales growth	1		EBITDA margin					BIT margi	n	Net i	ncome ma	argin	CAGR 21E-23E				
Companies	2021E	2022E	2023E	2021	E	2022E	2023E		2021E	2022E	2023E	2021E	2022E	2023E	Sales	EBITDA	EBIT	N.I.	
								-											
North America																			
Magna	23.7%	7.7%	3.1%	11.0	6	11.5%	12.0%		7.3%	8.0%	8.3%	5.5%	6.0%	6.3%	5.4%	10.3%	12.2%	12.6%	
BorgWarner	49.0%	10.8%	3.3%	15.4	6	15.6%	15.7%		10.4%	11.1%	11.4%	6.4%	7.1%	7.4%	7.0%	8.0%	11.9%	14.5%	
Adient	15.4%	8.9%	2.2%	7.39		7.6%	7.9%		5.1%	5.4%	na	2.5%	3.1%	3.4%	5.5%	9.8%	na	22.0%	
Linamar	23.2%	7.6%	na	16.5	6	15.9%	na		9.9%	9.8%	na	7.0%	7.0%	na	na	7.6%	11.7%	na	
Visteon	16.5%	18.6%	11.1%	8.59		10.3%	11.4%		4.4%	6.8%	8.0%	2.6%	4.6%	5.4%	14.8%	32.6%	54.8%	63.9%	
Dana	23.3%	10.0%	5.3%	10.9	6	11.7%	12.0%		6.3%	7.4%	8.1%	4.0%	4.9%	5.2%	7.6%	12.7%	21.4%	22.4%	
Gentherm	18.7%	8.3%	na	17.8	6	18.5%	na		14.7%	15.0%	na	11.6%	12.2%	na	na	na	na	na	
Tenneco	17.1%	3.6%	1.4%	7.99		8.3%	8.7%		4.5%	5.0%	5.3%	1.7%	2.1%	2.4%	2.5%	7.2%	11.7%	20.9%	
American Axle	16.3%	7.6%	(2.4%)	16.8	6	16.8%	16.1%		7.3%	8.2%	7.8%	3.1%	4.0%	3.6%	2.5%	0.6%	5.5%	11.3%	
Modine	8.9%	(0.4%)	nm	8.59		8.9%	nm		5.7%	6.6%	nm	0.4%	4.4%	nm	nm	nm	nm	nm	
Martinrea	21.0%	7.5%	9.3%	12.3	6	12.9%	14.4%		6.3%	7.2%	8.4%	4.0%	4.7%	5.8%	8.4%	17.2%	24.8%	29.7%	
Stoneridge	19.1%	9.6%	na	7.49		9.0%	na		2.8%	4.8%	na	1.5%	3.1%	na	na	na	na	na	
Park-Ohio	11.1%	6.4%	5.4%	7.69		8.4%	na		4.1%	5.2%	5.7%	1.9%	2.6%	na	5.9%	na	25.6%	na	
Superior	24.5%	7.3%	na	13.1	6	13.6%	na		5.4%	6.7%	na	na	0.3%	na	na	na	na	na	
Median	18.9%	7.7%	3.3%	10.9	%	11.6%	12.0%		6.0%	7.0%	8.0%	3.1%	4.5%	5.3%	5.9%	9.8%	12.2%	21.4%	
Average	20.6%	8.1%	4.3%	11.5	6	12.1%	12.3%		6.7%	7.7%	7.9%	4.0%	4.7%	4.9%	6.6%	11.8%	19.9%	24.7%	

Source: CapitalIQ



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